93a Reunión Ordinaria del Consejo Directivo del Instituto Interamericano del Niño IIIN-OEA
Panamá, Ciudad de Panamá 26 y 27 de septiembre del 2018
ANUAL REPORT
2015 - 2018
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I. INTRODUCTION

The Director General of the Inter-American Children’s Institute (IIN), a specialized organization of the Organization of American States (OAS), is pleased to submit to the 9th Regular Meeting of the Directing Council the Institute’s Annual Report, as required by the regulations.

On this occasion, as this is the final meeting of the Directing Council within this Director General’s period of management, we have considered it appropriate to submit a consolidated report on what has been achieved since the adoption of Action Plan 2015-2019, with a focus on our level of progress in relation to the target indicators anticipated for 2019.

The IIN’s work during this reporting period features some fundamental events:

➔ The dramatic decline in the IIN’s regular budget, decided upon by the OAS for 2017. This reduction amounted to 33%, which jeopardized the continuity of some of our activities and made it necessary to devote time and energy to constant representations to the General Secretariat and to the Permanent Missions, with a twofold purpose: to obtain additional funds in order to maintain the operations scheduled for 2017, and to achieve a budget increase for 2018; thus reversing the steady decline our funds have been subjected to in recent years. This objective was the focus of the activities of the President and the Director General on the occasion of their visit to Washington. Interviews were held with authorities, the Permanent Mission of Uruguay invited other Permanent Missions to a working breakfast, and there was a meeting with the Committee on Migration Issues.

➔ These efforts were successful: the budget for 2018 has returned to the budget allocation prior to the reduction. This is not only a substantial achievement for the IIN’s work and institutional continuity, but also reflects acknowledgement and appreciation of the work that the Institute has been carrying out.

➔ The celebration of the IIN’s 90th anniversary was an opportunity to increase the visibility of the institution’s actions and reinforce its validity as an instrument of the inter-American system to promote and protect the rights of children in the region. In this context, the Permanent Council adopted 9 June as Americas Children and Youth Day. This was celebrated on two occasions (2017 and 2018) with messages and video films with testimonials and the opinions of children and adolescents from a number of States. These messages were shared at the Permanent Council and helped trigger a fruitful discussion on the situations that affect the rights of children in the region.

➔ A further aspect which should be noted is that links between the IIN and the United Nations system’s childhood-related agencies, as well as with organized civil society, have become broader, stronger and more consolidated. Actions
were coordinated with bodies within the OAS and a project was executed in partnership with SARE. Further information on these actions will be provided below, in the activities chart.

➔ As a result of elections held in the region, there were changes among the delegations representing their respective countries on the Directing Council; in the last two years, more than fifteen representatives have been replaced. We should note that all of the new members show interest in continuing and strengthening the working agreements between the IIN and their respective States. In the current budgetary situation, the number and quality of the actions carried out was possible thanks to the commitment of the States and the willingness of many of them to finance activities jointly.

➔ The strengthening of our working connections with the CARICOM countries was one of the commitments undertaken at the beginning of this management period and was included in the Action Plan. In this respect, a full-time, high-ranking official was assigned to coordinate different lines of work in the sub-region. The number of courses offered in English was tripled. The 92nd Meeting of the Directing Council was held in Bridgetown, Barbados, on 18 and 19 September 2017, with the presence of the OAS Secretary General. During the meeting, the CARICOM States requested an online communication platform between the CARICOM States, the United States and Canada, which the IIN developed and put into operation in July 2018.

➔ Action Plan 2015-2019 acted as a reference guide with which to plan and prioritize actions. However, as a result of the dynamics involving regional realities, new topics emerged, or new ways of addressing them, which – at the request of the States – had to be included in our agenda. Such is the case of the National Child Rights Protection Systems. The IIN took part in the 1st Inter-American Forum held in Mexico City and is part of the organizing committee for the 2nd Forum, to be held in Montevideo, in October 2018. Similarly, SDG Target 16.2 was incorporated as a rallying point within the line of work concerning violence in its different manifestations.
Report Format

This report is based on the “planning matrices” which were devised when Action Plan 2015-2019 was produced and used as a reference for the annual reports submitted in 2016 and 2017.

These matrices were developed for each thematic line agreed and contain: in the first column, the target indicators for 2015-2019. The central column summarizes the activities carried out in pursuit of these targets and others associated with the line of action. The third column contains the activities planned for 2019, which marks the conclusion of the current Action Plan. Below each chart we have included a brief statement highlighting our main achievements and difficulties encountered.

It should be noted that other activities were added to those that were initially anticipated; activities emerging from the dynamic development of the processes and undertaken on condition that they were in line with the priorities we had established and that it was possible to trace their route towards the specific targets we hope to achieve by the end of the period.

This format enables us to provide an institutional accountability report and establish an Annual Operating Plan (AOP) for the coming year. We trust that the Directing Council will review the fulfilment of the commitments we undertook and validate what we propose for 2019, as well as suggest new actions according to its interests and needs.

The final part of this report highlights our most significant achievements and outlines some lessons learned to be taken into account when drafting the next Action Plan.
II. THEMATIC LINES  
A) PRIORITY TOPICS ARISING FROM CONSULTATION WITH THE STATES AND WITH CHILDREN AND YOUTH  

VIOLENCE AND NON-OBSERVANCE OF CHILD RIGHTS IN DIFFERENT SETTINGS AND LIFE CYCLES

Objective: To generate knowledge and instruments to understand with a rights-based perspective the various types of violence that involve children and youth.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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</thead>
</table>
| A document with a compilation of meaningful experiences and proposing lines of intervention is prepared. | - The final report on the “International Forum on Prevention of Violence towards Children and Youth: maras, gangs and other forms of organized violence”, held in El Salvador, published on the institutional website and social networks.  
  - Research on the impact of programmes for the prevention of violence directed at children and youth. A project carried out under the agreement between IIN and FSMI. Report drafted and circulated.  
  - Prepare a report on the third Workshop on Healthy Development in Violence-Free Environments”, held in Paraguay.  
  - Dissemination of the research outcomes.  
  - Dissemination of the child and youth-friendly version developed by a group of adolescents from the Marist School in Uruguay, aimed at children aged between 10 and 18 in the region.  
  - Move forward in the production of Output 2 of the roadmap. |

- El IIN asistió como ponente a la Reunión Interamericana sobre castigo corporal contra Niñas, Niños y Adolescentes, México, Mayo, 2018

- A meeting in the “Expert Dialogue” format, on the subject of alternative care and deinstitutionalization.

**Achievements**

✔ The implementation of the course in both formats (distance and blended) made it possible to meet our target of training human resources to strengthen the capacity of the States to prevent and eradicate violence.

✔ Synchronizing this line of work within SDG Target 16.2 contributed to setting up agreements both with the United Nations and with Civil Society; in particular, with GMC-LAC. The request made by the Office of Marta Santos Pais for the IIN to coordinate and produce a report on progress in the region in relation to Target 16.2 is an indicator of the recognition that the IIN has achieved in this field.

✔ Synchronizing this line with the line on the right to participation made it possible to outline new models of intervention based on an inter-agency and cross-generational model.

**Difficulties**

✔ While the work on organized violence in Central America carried out in El Salvador enabled us to identify certain key points with which to move forward on the subject, continuity has not been achieved.

✔ Work in relation to institutionality and processes for protection against violence in its different forms is still in its early stages.
### EARLY CHILDHOOD

**Objective:** To strengthen the capacity of the States and governing bodies for the development of cross-sectoral strategies.

#### 2015-2019 Targets

- 100 decision-makers and public policy planners have been trained in early childhood cross-sectoral policies.
- 10 States reached with activities.

#### Fulfilment

- Yearly online course on Early Childhood within the framework of the [IATP](#). (2015/16/17/18) 156 participants covering 18 States.
- An additional online course on Early Childhood specifically for [SENAF](#), Argentina (2018). 125 participants.
- Healthy Development Workshop I and II, together with Paraguay’s [FCC](#) and [SNNA](#). (2017 and 2018). A rapporteur’s report was drafted after each workshop.
- 2 seminar-workshops: Artigas, Bella Unión, Maldonado, San José. Uruguay. A total of 200 participants.
- Discussions held in El Salvador for [CONNA](#) officials.

#### Actions for 2019

- Yearly online course on Early Childhood within the framework of the IATP.
- Healthy Development Workshop III, together with Paraguay’s FCC and SNNA.

#### Other Actions

- Experiences shared at the request of [PANI](#), Costa Rica.

#### Achievements

- ✓ Not only have we reached our target of 100 decision-makers and public policy planners trained, but a year ahead of target this number has tripled (231 participants).
✓ Other significant achievements have been added to our quantitative targets: follow-up for COMPI (Paraguay), training events in Uruguay and El Salvador, and requests for advisory services from Costa Rica and the Dominican Republic (these at an initial phase).
✓ Our work on communication products and campaigns adds a new form of working.
✓ The IIN’s staff training agreement with SENAF’s Under Secretariat for Early Childhood (Argentina), has initiated a new training model adapted to the needs and possibilities of the institution.

Difficulties
✓ Resource constraints have led to reducing our support of activities in the field.
✓ There has been little demand for technical assistance from the States.

Objective: To promote mindset shifts in parents and significant adults with a view to optimizing conditions for comprehensive
## Development.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 States reached with activities.</td>
<td>- 18 States receive the courses on Early Childhood and Child Rights.</td>
<td>- Yearly online course on Early Childhood within the framework of the IATP.</td>
</tr>
</tbody>
</table>

**Other Actions**
- Production of a module on “Positive Discipline” for the course on Violence and Children Rights.
  - Campaign continues to be disseminated
- Production begins of Technical Guidance on children with significant adults deprived of liberty

### Achievements

- ✓ Our work on communication products and campaigns adds a new form of working.
- ✓ The line on strengthening family capacity is introduced as a cross-cutting theme in different lines (Early Childhood, Violence).
- ✓ The subject refers to gender roles and opens up possibilities for coordinating actions with the ICW.

## Sexual Violence and Sexual Exploitation
In this thematic line, we continued to develop the Inter-American Cooperation Programme for the Prevention and Eradication of Sexual Exploitation, and Smuggling of and Trafficking in Children, created in 2007 by the Directing Council of the IIN.

**Objective: To compile and disseminate significant information on CSEC from and to the States in the Region.**

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>20 States participate actively in the network.</td>
<td>This objective and its goal include actions in two broad components: - The website of the Inter-American Programme (<a href="http://www.annaobserva.org">www.annaobserva.org</a>) and the Technical Liaison Officers’ Network. As a result of irreversible damage caused by a number of hacking attacks, it was necessary to build a new website, which was relaunched to the public in 2016, with a renovated structure and aesthetics. In order to contribute to its maintenance and updates, a database was developed (authority/office bearer, address, telephone number, email, website) on coordination facilities for issues related to CSE, smuggling and trafficking in children and the public institutions with responsibilities in these areas in the 34 States of the System, to serve as a source of official information. - With regard to creating a network of technical liaison officers, in February 2016 we requested the Directing Council to appoint/confirm technical liaison officers for the issue in all of the States and to undertake to notify us of any changes. In 2018, liaison officers have been formally appointed in 15 States: Argentina, Brazil, Canada, Chile, Colombia, Costa Rica, Dominica, Dominican Republic, Ecuador, El Salvador, Guatemala, Mexico, Panama, Paraguay and Saint Vincent and the Grenadines, although some of them are, in maintain the website of the Inter-American Cooperation Programme for the Prevention and Eradication of Sexual Exploitation, and Smuggling of and Trafficking in Children: <a href="http://www.annaobserva.org">www.annaobserva.org</a> - Carry out a fortnightly check of the sources included in the database of institutions involved in these issues in the States in the System, in order to obtain official information of interest to circulate or which could enhance the site. - Maintain monthly contact with the network of technical liaison officers in</td>
<td></td>
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fact, no longer operating.

**Other Actions**
- A database of Programme contacts is created, composed of approximately 500 people, connected on the basis of various activities carried out within the framework of the programme (courses and missions, mainly), with whom we share the IIN’s news and productions in general, and Programme-related items in particular.

<table>
<thead>
<tr>
<th>order to exchange papers/information of interest to circulate or which could enhance the site.</th>
</tr>
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<tbody>
<tr>
<td>• Upload IIN papers/information whenever there are new developments.</td>
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<tr>
<td>- Strengthen the Technical Liaison Officers’ Network.</td>
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<tr>
<td>• Address with the Directing Council of the IIN the confirmation or appointment of technical liaison officers for these issues, with an emphasis on the Caribbean States.</td>
</tr>
<tr>
<td>• Initiate sub-regional monthly discussions.</td>
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<tr>
<td>• Maintain communications with technical liaison officers whenever necessary for the development of activities within the programme.</td>
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<td>• Monitor, together with the</td>
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</table>
### Objective: To produce tools to boost the States’ capacity to address the sexual exploitation of children.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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</table>
| An Information and Support System on Child Sexual Exploitation available in Spanish and in English, communicated regularly to all of the IIN’s States. | This is the objective whose achievement is most delayed. It includes actions in three extensive components: Issues Notes, Reports to the Secretary General of the OAS, Sub-Regional Meetings:  
- **Issues Notes** are produced and circulated on a number of matters, in Spanish and in English, but not with the regularity we had envisaged.  
- A **report** was submitted to the Secretary General of the OAS, on “Addressing sexual exploitation, smuggling of and trafficking in children in the CARICOM Member States, 20 years after Stockholm” (2016-2017).  
- It was not possible to hold a **Sub-Regional Meeting** owing to budgetary considerations, and despite arrangements made with some States (Paraguay, funding application to the Embassy of | - Produce and circulate quarterly Issues Notes.  
- Produce Annual Report to the Secretary General of the OAS on action undertaken by member States to combat the commercial sexual exploitation of children in the Americas.  
- Attempt to hold a Sub-Regional Meeting on Sexual Exploitation of Children.  
- Build specific knowledge on the |
Other Actions:
- We took part in the “Global Inter-Agency Working Group (IWG), led by ECPAT International, for the development of “Terminology Guidelines for the Protection of Children and Adolescents against Sexual Exploitation and Sexual Abuse”, in its Spanish version (2016).

<table>
<thead>
<tr>
<th>Objective: To deliver training for human resources</th>
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<tbody>
<tr>
<td><strong>2015-2019 Targets</strong></td>
</tr>
<tr>
<td>1000 persons from 15 States trained in sexual exploitation issues.</td>
</tr>
<tr>
<td>Other activities in which we took part as speakers:</td>
</tr>
<tr>
<td>Event Description</td>
</tr>
<tr>
<td>----------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Smuggling (La Paz, September 2015)</td>
</tr>
<tr>
<td>- Seminar on “United for a Protected Childhood in ICTs: Fighting Child Sexual Abuse Online”. Organized by ICMEC and UNICEF (Quito, November 2015).</td>
</tr>
<tr>
<td>- Seminar on “Awareness-Raising in the Issue of Commercial Sexual Exploitation of Children and Youth”. Organized by the Land of Hope Foundation together with the National Service for Minors (Iquique, December 2016).</td>
</tr>
<tr>
<td>- International Seminar on Childhood, “Challenges posed by new intervention models for children in 21st century society”. Organized by the Municipality of</td>
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</tbody>
</table>
Monte Patria (Monte Patria, October 2017).
- International Seminar on “Human trafficking for the purpose of child exploitation; perspectives, progress and challenges facing the travel and tourism industry, from the point of view of different stakeholders”. Organized by Mexico’s Tourism Secretariat (SECTUR) in the context of the 10th GARA Meeting (Mexico City, November 2017).

Other Actions

### Objective: To provide guidance and technical assistance to the States.

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<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fifteen States received advice and technical assistance from</td>
<td>- Joined the National Committee on the Eradication of Commercial and Non-Commercial Sexual</td>
<td>- Provide technical assistance to States that request it for various tasks.</td>
</tr>
</tbody>
</table>
| IIN on sexual exploitation issues. | Exploitation of Children in Uruguay, in an advisory capacity. | • Take part in the monthly meetings of Uruguay’s National Committee on the Eradication of Commercial and Non-Commercial Sexual Exploitation of Children, in an advisory capacity, and in the various activities taking place in its context.  
• Take part in the monthly online meetings of the Regional Action Group of the Americas (GARA) and at the annual face-to-face meeting as an observer.  
• Respond to specific requests for technical assistance as they arise  
• Strengthen links with civil society organizations or networks working on this issue in the States.  
• Carry out joint activities with ECPAT International and ICMEC, in the context of working agreements entered into with both organizations.  
• Perform follow-up action with the States of Barbados, Saint Kitts and Nevis and |
| --- | --- | --- |
| - Since 2015 we have been part of the Regional Action Group of the Americas (GARA, for its acronym in Spanish) for the prevention of the sexual exploitation of children in travel and tourism, as observers (non-voting members). Currently, GARA is composed of the tourism ministries/institutes/services of **12 States**: Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, Guatemala, Mexico, Paraguay, Peru and Uruguay.  
- From 2015 to 2017, we were part of the RISE Learning Network for Latin America and the Caribbean. This is a global network that seeks to promote learning in the issue of repairing harm caused and the reintegration of children affected by sexual exploitation. It is a project promoted by: Family for Every Child, Retrak and the University of Bedfordshire’s International Research Centre. It brings together civil society and academic organizations from **7 States**: Argentina, Bolivia, Brazil, Chile, Colombia, Peru, Uruguay.  
- During 2017, we worked with the Office of the **United Nations Special Representative on Violence** | |
against Children in order to draft a joint letter to promote the ratification of the Optional Protocol to the Convention on the Sale of Children, Child Prostitution and Child Pornography by the three Caribbean States that have not yet done so: Barbados, Saint Kitts and Nevis and Trinidad and Tobago.

- At the request of the Ministry of the Interior of Ecuador, we provided technical assistance to the State in the revision of their proposed “Inter-Agency Operating Protocol for the Care and Comprehensive Protection of Alleged Victims, or Victims of Human Trafficking” (2018).

<table>
<thead>
<tr>
<th>Achievements</th>
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<tbody>
<tr>
<td>✓ Meeting a strong demand for training of personnel, with the highest number of participating States in 2015 (7 States) and a special edition in 2016 for the States of Bolivia and Ecuador (with 50 places each).</td>
</tr>
<tr>
<td>✓ Drafting a Report to the Secretary General of the OAS on addressing the sexual exploitation of children in the CARICOM member States.</td>
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<tr>
<td>✓ The re-positioning of IIN-OAS as a regional advisory body is reflected in requests for technical assistance from Uruguay’s National Committee on the Eradication of Commercial and Non-Commercial Sexual Exploitation of Children, in taking part as an observer in the Regional Action Group of the Americas (GARA) for the prevention of sexual exploitation of children in tourism, and in the request received from Ecuador for personnel training and the development of intervention protocols.</td>
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</tbody>
</table>
✓ Strengthening our relationship with strategic civil society partners, particularly ECPAT International and ICMEC. On this point, we can underscore the joint work undertaken with the Rapporteur on the Rights of Children of the Inter-American Commission on Human Rights (IACHR) for an online project on violence and sexual exploitation to be submitted to the Fund to End Violence Against Children.

✓ Joint work with the Office of the United Nations Special Representative on Violence against Children in order to draft a joint letter to promote the ratification of the Optional Protocol to the Convention on the Sale of Children, Child Prostitution and Child Pornography by the three Caribbean States that have not yet done so: Barbados, Saint Kitts and Nevis and Trinidad and Tobago.

Difficulties

✓ Owing to a lack of resources, we have not been able to maintain the continuity of the Sub-Regional Meetings.
**Objective:** To strengthen the capacity of the States to execute alternative measures to the judicial process and to apply penalties that bear in mind the special features of the gender approach and include the practices of restorative justice, protecting and safeguarding the human rights of adolescents in contact with the system.

### 2015-2019 Targets

<table>
<thead>
<tr>
<th>Juvenile Justice coordination panels formed and in operation in eight States.</th>
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<tbody>
<tr>
<td>Fulfilment</td>
</tr>
<tr>
<td>- The IIN is part of the Inter-Government Advisory Commission of Uruguay’s National Social Inclusion Institute, a body to foster dialogue and coordination with other governmental institutions with roles in this issue.</td>
</tr>
<tr>
<td>- Work was carried out on the incorporation of the IIN to the El Salvador’s inter-agency panel, composed of ten State agencies and three cooperating agencies; a process is coordinated with this panel that includes revising juvenile criminal law and making recommendations.</td>
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<tr>
<td>- Work was carried out on the incorporation of the IIN to the cooperating agencies section of the technical panel on youth in conflict with criminal law and are working on an inter-agency body to mediate in the event of internal conflict between agencies.</td>
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<table>
<thead>
<tr>
<th>There is a comprehensive policy proposal for alternative measures and non-custodial penalties which is in the process</th>
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<tr>
<td>- Uruguay’s National Social Inclusion Institute has an intervention model for non-custodial penalties developed in cooperation with INAU, other State agencies, UNICEF and IIN-OAS. The three institutions</td>
</tr>
</tbody>
</table>
are publishing an “Intervention model for non-custodial penalties for adolescents in Uruguay”. This is a work protocol that sets out the background, objectives, methodology, procedures and techniques to be used by all of those who take part in the execution of non-custodial penalties.

- Technical assistance is being provided in El Salvador, with the inter-agency panel, for analysis and recommendations in relation to Juvenile Criminal Law and the Law on Surveillance and Control of the Execution of Measures for Minors Subjected to Juvenile Criminal Law.

- Technical guidelines developed regarding the alternative measure “trial suspension of the process”.

- A report was drafted on the application of penalties in Juvenile Justice Systems, providing information on the current implementation of open environment measures in the Region.

**Other Actions**
- The IIN took part as speaker at three national training events related to this subject. In Chile, Mexico and Peru.

- Continue providing technical assistance with the inter-agency panel in El Salvador.
<table>
<thead>
<tr>
<th>Eight States created and/or improved their processes of detecting and addressing violence in their Juvenile Justice Systems</th>
<th><strong>Fulfilment</strong></th>
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<tbody>
<tr>
<td>Content was developed to be circulated over the IIN’s social networks and to be shared with other users through the networks.</td>
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<tr>
<td>The States were consulted regarding the existence of mechanisms or processes to detect and address the presence of violence in Juvenile Justice Systems.</td>
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<tr>
<td>A paper was drafted on technical guidelines for the establishment or improvement of systems or processes for detection, restitution and punishment in cases of violence in comprehensive protection systems.</td>
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<tr>
<td>A technical assistance process was initiated with Guatemala’s Social Welfare Secretariat, which includes a review of procedures or current operational routes in cases where violence against adolescents who are serving custodial sentences is reported, and bringing the IIN’s guidelines into line with Guatemala’s legislation and institutionality.</td>
<td></td>
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<tr>
<td>The paper was shared with Ecuador’s National Council for Cross-Generational Equality, for its consideration as support material in its assessment of compliance with human rights.</td>
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</tr>
<tr>
<td>Continue the technical assistance process, which includes a review of procedures or current operational routes in cases where violence against adolescents who are serving custodial sentences is reported, and bringing the IIN’s guidelines into line with Guatemala’s legislation and institutionality.</td>
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### Other Actions

- The technical assistance process established with the Social Welfare Secretariat includes the creation of an Inter-Agency Working Group for the detection of conflict triggers and for intervention in mediating in and addressing such cases, together with the Secretariat, in protection and care centres, and the internment of adolescents in conflict with the criminal law; developing tools with which to mediate in conflicts, and online and blended training with this objective in mind.

### Fulfilment

<table>
<thead>
<tr>
<th>Year</th>
<th>Description</th>
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<tbody>
<tr>
<td>2015</td>
<td>32 people from 7 States (Argentina, Chile, Colombia, Ecuador, Honduras, Paraguay and Peru).</td>
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<tr>
<td>2016</td>
<td>47 people from 18 States (Argentina, Brazil, Bolivia, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Venezuela and Uruguay).</td>
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<tr>
<td>2017</td>
<td>45 people from 9 States (Argentina, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Mexico, Panama and Paraguay).</td>
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<tr>
<td>2018</td>
<td>The course is under way.</td>
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- Develop the 2019 version of the course.
<table>
<thead>
<tr>
<th>4 processes initiated to bring about cooperation.</th>
<th><strong>Fulfilment</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>- The States were consulted on issues and processes regarding which they might require cooperation and those on which they are able to provide it. The outcomes of the consultation were synthesized in a report on the matter.</td>
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<tr>
<td>- An agreement of cooperation was entered into with AUCI, the Uruguayan International Cooperation Agency, with the purpose of identifying opportunities for international cooperation.</td>
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<td>- Two cooperation networks between States were created. One with Costa Rica, El Salvador, Honduras and Guatemala; the other with Chile, Colombia, Peru and Uruguay. They were entitled, “Discussions on Juvenile Justice” and their goal is to share knowledge, experience, lessons learned and challenges in specific points on this topic and, in addition, to contribute to the possibility of establishing some early links for horizontal cooperation, based on the exchange of information that occurs as a result of these discussions.</td>
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<tr>
<td>- We are working with the NNAPEs Platform on the situation of children and youth whose primary caregivers have been deprived of liberty. This involved a study of existing legislation with a view to</td>
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<td>- Establishing new networks and developing opportunities for sharing.</td>
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generating technical guidance for the States.

Achievements

✓ The process of launching technical assistance has been slower than expected; however, there have been significant developments in meeting our goals.

✓ The IIN is recognized for its expertise in the subject matter and consulted by a number of different institutional bodies.

Difficulties

✓ The transformations in the region’s institutionality have resulted in fewer justice systems operating within the orbit of the protection agencies that are our main points of reference in the States.

✓ The political context in the region is still shifting towards the increase and toughening of penalties, resulting in less favourable conditions for the adoption of measures that do not include imprisonment.
**CHILD PARTICIPATION**

**Objective:** To produce tools and train technical experts and facilitators in the right to participation.

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<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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| 100 people from 10 States took part in events and/or had access to material on the right to participation. | - Participation processes received support in at least 13 States (through the monthly Discussion Sessions between Child Participation Liaison Officers – CEPIA - I, II and III): El Salvador, Mexico, Paraguay, Uruguay, Argentina, Brazil, Colombia, Panama, Chile, Ecuador, Costa Rica and Peru.  
  - A revised and updated version of the online course on “Promotion of Child Participation“. 130 participants. Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Nicaragua, Mexico, Panama, Paraguay, Peru, Uruguay and Venezuela. Spain. 18 States.  
  - After the signing of three memorandums of understanding with the Childhood Secretariat of the State of Paraguay, 4 courses were delivered, attended by 125 officials of the Ministry of Education, Governance and the Childhood Secretariat of the Paraguayan State: | - Keeping up Discussion Sessions with Child Participation Liaison Officers.  
  - Celebration of the 30th Anniversary of the CRC.  
  - Second generation of GRAPIA  
  - CEPIA’s thematic areas.  
  - IATP Course. 2019 version.  
  - RIAMUSI Panama – 4th and 5th phase (second stage).  
  - 5th delivery of the course on the Promotion of Child Participation in Paraguay (Chaco).  
  - *Tejiendo REDES* [“Weaving Networks”] issued; a publication that summarizes lessons learned in relation to cross- |
| - 2016: Asunción. |
| - 2017: Ciudad del Este. |
| - 2018: Itapúa and Misiones. |

- A workshop is held on the design, implementation, follow-up and evaluation of public policies, taken into account the dimensions of participation and participation scenarios and instances, with representatives from the Consultative Councils of Mexico, El Salvador, Peru, Colombia and Uruguay. **City of Pereira** - Colombia, 22 and 23 June 2016.

- Thematic Discussion with Child Participation Liaison Officers. The issues addressed this season were:
  - Inclusive participation of children with disabilities.
  - Participation on the Internet (Technologies for Empowerment and Participation).

- Drafting of the IIN-OAS’s First Code of Conduct.

**Other Actions:**
- Since 2017, IIN-OAS has had a Regional Child Participation Advisory Group – GRAPIA (for its acronym in Spanish), comprising seven young people aged between 18 and 25, from Chile, Colombia, El generational networks and dialogue.

- Design and implement PIPA; Inter-American Participation Programme.

- Celebration of 9 June, Americas Children and Youth Day, at the Permanent Council (OAS).
Salvador, Mexico, Paraguay, Peru and Uruguay. These young people have a great deal of experience in participation, as a result of taking part from an early age in regional fora and activities organized by IIN-OAS. Today they advise us on different lines of work.

- Drafting of GRAPIA’s rules of procedure. Establishing rights and obligations as related to the links between the Youth Advisers and IIN-OAS.

- Wording of the IPPDHIIN agreement approved by the 29th Meeting of High-Level Authorities in Human Rights and Ministries of Foreign Affairs of MERCOSUR and Associated Countries (RAADDHH for its acronym in Spanish). This is within the orbit of the CMC (Common Market Council).

- Organization of child participation at the celebration of “Americas Children and Youth Day” on 9 June every year (2017-2018).

**Ongoing:**
- Support provided for Uruguay’s process of institutionalizing its Advisory and Consultative Council (CAC, for its acronym in Spanish) (with a bill to be submitted to Parliament).
**Objective:** Strengthening children and youth in the self-protection of their rights.

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<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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<tr>
<td>Participation processes received support in ten States.</td>
<td>- In 2017, the following project was implemented and executed: “Guidelines for the empowerment and protection of child rights on the Internet in Central America and the Dominican Republic”, in coordination with SARE and the support of Spanish Cooperation. It included five cross-generational workshops in: Costa Rica, El Salvador, Panama, Dominican Republic and Honduras, with the participation of a total of 94 children and adolescents and 84 adults (governing body for children, Ministries of Education, Technology and Information, Judiciary, Police, etc.).</td>
<td>- 30th Anniversary of the CRC.</td>
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<td>- In 2018, a Regional Report was issued on “Guidelines for the empowerment and protection of the rights of children on the Internet in Central America and the Dominican Republic” – Conectad@s Project [Connected]. This publication gives details of the work carried out by the Inter-American Children’s Institute (IIN) and the Department of Social Inclusion, Secretariat for Access to Rights and Equity (SARE, OAS), with the support of the Spanish Agency for International Development Cooperation (AECID, in Spanish), and in collaboration with national governing bodies for</td>
<td>- 3rd Generation of CORIA.</td>
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<td>- 3rd Pan American Participation Forum.</td>
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<td>- 3rd and 4th Child and Youth Correspondents’ Workbooks (1st and 2nd semesters 2019).</td>
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<td>- Course on “Participation can also be learned” for children and youth who are exercising or wish to exercise the right/principle to participate in issues that affect them. First delivery: first semester 2019.</td>
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children’s issues in Costa Rica, El Salvador, Honduras, Panama and the Dominican Republic. It also compiles the recommendations, commitments and ten-point lists arising from the cross-generational and inter-agency workshops held in those five countries (2018).

- **International Meeting on Participatory Planning and Budgeting with children and youth**, 26 July 2017, Pereira, Risaralda - Colombia. This was included among the recommendations arising from the meeting on participation of children and youth in public policies.

- **Update of the “Our Colourful Voices” website** (to disseminate the opinion of children and youth in the Americas).

- **Systematization of online survey on the use of the Internet conducted among children and youth from five countries in Central America** (476 children and youth took part), April 2017.

- **A delegation from Uruguay’s CAC participated in the IIN’s 89th, 90th and 91st Anniversary ceremonies.**

- **Photography** and short story competition to celebrate the IIN’s 90th Anniversary. Publication of a
- A video film with messages and greetings from children and youth of the Americas at the celebration of the 90th anniversary.

- Audiovisual material published with a message from children and youth in their capacity as Human Rights Defenders, at the celebration of the 91st anniversary.

- A paper drafted with recommendations and commitments in relation to child participation activities.

- First distance course for the Network of Child and Youth Correspondents, 2017. Sixteen children from eight States took part: Argentina, Canada, Chile, Colombia, Mexico, Paraguay, Trinidad and Tobago, Uruguay.

- First generation of child and youth correspondents 2017 (until their 18th birthday, or until December 2018).


- Second distance course for the Network of Child and
Youth Correspondents, 2018. Eighteen children from nine States took part: Chile, Colombia, Costa Rica, Ecuador, Mexico, Paraguay, Panama, Peru, Uruguay.

- **Second** generation of child and youth correspondents (CORIA 2018).

- Coordination of discussion on participatory budgeting at the “Regional Child and Youth Meeting on investment in childhood and public budgets”. 35 children and youth attended, from NGOs and programmes from the States of: Argentina, Chile, El Salvador, Guatemala, Nicaragua and Uruguay, with whom the IIN discussed participatory budgeting (Uruguay, 2018).

- **Coordination** of the Cross-Generation Workshop on the Promotion of Child Participation held in the city of Santa Marta de Lima, Misiones, Paraguay, attended by 11 adults and 22 children and adolescents from various institutions in the department.

- Drafting a proposal for the participation of children and youth at the meetings of the Directing Council of the IIN.

- Follow-up to the meetings of the Niñ@sur Initiative
<table>
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<tr>
<th><strong>Permanent Commission (agenda and participation of children and adolescents).</strong> At meetings XXVII, XXVIII, XXVIX and XXX, chaired by Argentina and Brazil in 2017, Paraguay and Uruguay in 2018.</th>
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<tr>
<td>- Technical assistance provided to the pro tempore chairs of Paraguay and Uruguay, for the effective participation of children and adolescents at the meetings of the Niñ@sur Initiative Permanent Commission.</td>
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<td>- Draft proposal for the 3rd Pan American Child Forum.</td>
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<tr>
<td>- Drafting a first paper on participation in early childhood (2017).</td>
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| - Shared with Paraguay’s National Children’s Secretariat.  
  o 0 to 2 years of age.  
  o 2 to 5 years of age |
| - RIAMUSI Panama pilot experience (Cross-Generational Network of Multiplying Agents for the Safe Use of the Internet), STAGES 0 and 1, with SENNIAF. 18 June to 14 September 2017. Participants: 12 Students, 10 mothers, 7 teachers and 4 technical experts from SENNIAF. The project |
is taking place in 4 educational centres: I. P.T. Chilibre, I.C. Panamá, Dr Octavio Méndez Pereira, Monseñor Francisco Beckmann (Panama, June 2018 to September 2017).

**Ongoing**

- Child and youth participation at the next meeting of the DC. Panama City, October 2018.

- Coordination of working group implementing the participation of children at the 2nd Inter-American Forum on National Protection Systems, to be held in Montevideo on 23 and 24 October 2018.

- Drafting of proposal for the participation of children and adolescents at the meetings of the Niñ@sur Initiative Permanent Commission. To be submitted in Montevideo on 25 and 26 October 2018.

- Audiovisual material produced on inclusive participation, with testimonies from children and youth with and without disabilities who exercise or have exercised the right/principle to participate. This will be accompanied by an instructive primer on working with adults and with groups of children and adolescents. Carried out together with Teletón Uruguay (Second semester 2018).
- Pilot experience with RIAMUSI in the Dominican Republic (Cross-Generational Network of Multiplying Agents for the Safe Use of the Internet), stages 0, 1, intermediate and stage 2 ongoing. Together with World Vision International. 8 March to 9 November. Participants: 6 students, 8 mothers, 7 teachers and 7 technical experts from World Vision International Dominican Republic. The project is taking place in 4 educational centres: La Paz, Minerva Mirabal, Emma Balaguer and Santiago Hirujo, in Santo Domingo, Dominican Republic.


- In August 2018, the first edition published of the “Cross-Generational Network of Multiplying Agents for the Safe Use of the Internet” (RIAMUSI, for its acronym in Spanish), under the agreement signed with World Vision International Dominican Republic. It contains material adapted to the Dominican Republic’s context as well as methodology for the formation of a network of multipliers in the safer use of the Internet. The publication is required reading for the blended course currently being attended by 28 participants.
### Other Actions:
- Preparation completed of the course on “Participation can also be learned” for children and youth who are exercising or wish to exercise the right/principle to participate in issues that affect them. First delivery.
- First version delivered of the course on “Participation can also be learned” for children and youth.

### Achievements

- This line of work has gained considerable momentum during the period, exceeding our anticipated targets and including new activities.
- The IIN’s expertise in the subject is widely acknowledged. This is reflected in requests for technical assistance received from agencies such as Niñ@sur, United Nations and from the States themselves.
- We have succeeded in establishing child participation in institutional venues such as the Permanent Council of the OAS, through Americas Children and Youth Day, the Directing Council of the IIN, through the drafting of a procedural paper to ensure genuine participation at all meetings, and the Niñ@sur Initiative Permanent Commission, where the IIN is providing technical assistance in order to institutionalize child participation in the Commission. In addition to the work performed in order to ensure child participation in a format that includes participation and sharing with persons responsible for the design, implementation and evaluation of public policies related to the Comprehensive Protection of Child Rights (SIPINNA, in Spanish).
- Today, the IIN has numerous networks of children and adolescents in the region. Such is the case of Child and Youth Correspondents (CORIA), the Child Participation Advisory Group (GRAPIA), the network of reference adults appointed by the various States. The discussion sessions that include 14 countries and the Consultative Councils.
✓ With regard to the creation of new tools, we have produced an intervention model based on inter-agency and cross-generation networks for promotion and protection, and we have made significant progress in carrying out very low-cost distance and blended activities.

✓ Drafting a Code of Conduct for IIN officials and partners.

✓ Re-launching of the website “Our Colourful Voices”, with updated information on numerous activities, our correspondents and links related to child participation issues. http://nuestravozacolores.org/

**Difficulties**

✓ The lack of response from some of the States has hampered the expansion of these inter-agency and cross-generational networks.

✓ Adult-centred mindsets continue to emerge in institutional norms and cultures that hinder the participation of children and youth.
### INSTITUTIONAL STRENGTHENING TO PROMOTE A RIGHTS-BASED CULTURE

#### INSTITUTIONAL COMMUNICATION STRATEGY

**Objective:** To give visibility to the IIN’s actions as the OAS specialized body working for child rights.

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<tr>
<th>2015-2019 Targets</th>
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<tr>
<td>As from 2015, we have seen a 10% yearly increase among recipients of the institutional newsletter and new visitors to the website.</td>
<td><strong>Newsletter:</strong> The recovery of its historical memory took place between 2015 and 2018. Five newsletters were designed and published digitally and are available to the public on the website and the ISSUU platform. The databases of all of the technical areas were consolidated and as from 2018, the Newsletter was sent to 1384 contacts, by means of a bulk mailing platform. <strong>IIN Website:</strong> Continuous updates to content in Spanish and in English. Over this period, new users increased by 37.27%, which means a yearly average of 12%.</td>
<td>- Design and circulate Newsletters 5 and 6. - Continuous updates to content in Spanish and in English.</td>
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<td>Other Actions:</td>
<td>- Two agreements signed, one with the Organization of Ibero-American States (OEI) and another with Paraguay’s National Childhood Secretariat (SNNA). As a result of these, five video films on child rights were translated and interpreted from Spanish to Guaraní and to Paraguayan sign language, thus...</td>
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making communication materials accessible for use with vulnerable groups. A short film was jointly sponsored: *Alto el juego* [a play on the expression *Alto el fuego*, meaning “Ceasefire”; *juego* = play], directed by film-maker Walter Tournier.

- Image designed for Inter-American Training Programme. QR code created for certificates, with the purpose of facilitating their online validation. An applicant notification system designed.

- **Online** course on Child Rights and the Media delivered.

- **Se desarrolló del Curso virtual “Derechos de la Niñez y Medios de Comunicación” alcanzando un total de 17 Estados** (Argentina, Bolivia, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Estados Unidos, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Dominican Republic, Uruguay y Venezuela).
  - **Total inscriptos 2015:** 23
  - **Total inscriptos 2016:** 44
  - **Total inscriptos 2017:** 30

- **Regulations** for the use of Specialized Library Dr Luis Morquio updated. Online and customized service and assistance to users.
- **Guided** tour of the library facilities for girls and boys from School Nº 210 “Petrona Viera” of Montevideo (a school for children with intellectual disabilities A.N.E.P-C.E.I.P.), to mark Book Day in Uruguay. Video films were screened and books on child rights were handed out.

- Design and delivery of online workshop on Participation and Communication for the CORIA NETWORK.

- **Design** of image handbook, institutional brochure and banner, covers for institutional documents, IIN Newsletter, logo commemorating 90th anniversary, logo for the 92nd Meeting of the DC, logo and material for the workshop on “Sustainable Development in Environments free from Violence”, I and II, Paraguay, new logo for Our Colourful Voices, and ICA, primer for the use of the videos on child rights of children in cultural centres within the framework of the MERCOSUR “Beyond the war” programme, image for the CORIA network, image for the Call for Short Stories “Rights should not be a tall tale” and Call for photographs for “The Rights Album”, logo and material for the “Conectad@s Project, image for the document on “In line with the region… Towards a culture of rights” (IIN-CHI), design for print and digital publication of the CORIA I

- Image design for printed and audio-visual products on the basis of their thematic content and other requirements of the Institute.
workbook.

- Drafting briefing notes on activities, events and meetings attended by the IIN, for their dissemination via the OAS Agenda, as from August 2016.

- Organization and development of the Call for Short Stories “Rights should not be a tall tale”. 1246 stories were sent in by children and youth from: Argentina, Bolivia, Chile, Colombia, Costa Rica, Ecuador, Mexico, Paraguay and Uruguay.

- Organization and development of the Call for Photographs, “The Rights Album”, in which 463 works were sent in by children and youth from: Argentina, Bolivia, Chile, Colombia, Ecuador, Mexico and Paraguay.

- Compilation of photographs on the history of the IIN, as a contribution to the Photographic Exhibition carried out by the Columbus Memorial Library of the OAS in commemoration of the 90th anniversary.

- Filming and editing of: institutional video films, interviews conducted with Paraguayan singer-songwriter Ricardo Flecha and Representatives of Paraguay’s Relief Centre (accessible communication for the deaf), translators and interpreters for videos.

- Drafting briefing notes on activities, events and meetings attended by the IIN, for their dissemination via the OAS Agenda.
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<th>on rights: I Want to be Wanted; Near and Far; It’s My Family; and I Want to Play.</th>
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<tr>
<td>- Regional survey among children and youth on child protection against harassment and cyberbullying and International Niñ@Sur Seminar (2015) to present the initiative on “It’s Time: Free from Violence Against Children and Adolescents towards 2030” and the Meeting with the authorities of governing bodies for children of the Mercosur countries (2016), Conectad@s Project (2017), “Americas Children and Youth Day”, screened at the meeting of the Permanent Council 2017 and 2018.</td>
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<tr>
<td>- Development of the Digital Platform on Child and Youth Rights website</td>
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<td>- Filming and editing of audio-visual products on the basis of their thematic content and other requirements of the Institute.</td>
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**Objetive:** To position the IIN’s website as a regional pacesetter on child rights and public policies.

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<th>2015-2019 Targets</th>
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| The number of the IIN’s social network followers increases by 10% every year.    | The average rate of increase for the 2015-2018 period, for each social network was:  
  - **Facebook:** 62.13%  
  - **Twitter:** 30.85%  
  - **YouTube:** 53.02%  | - Maintain and increase the presence of the IIN in the networks.                                                                                                                                 |
| Provide greater visibility to news and actions of the Institute, member States and strategic partners. | **Other Actions:**  
  - Developing a site for the Hemispheric Network of Parliamentarians and Former Parliamentarians for Early Childhood, hosted within the IIN’s website.  
  - Producing, curating, programming and monitoring content in the social networks on: thematic lines, Inter-American Training Programme, specialized sites, newsletters, institutional publications, regional  | - Monitoring and maintenance of the websites: IIN, ICA, AnnaObserva, BADAJ and Our Colourful Voices.  
  - Monitoring and maintenance of the website: Hemispheric Network of Parliamentarians and Former Parliamentarians for Early Childhood.  
  - Producing, curating, programming and monitoring content in the social networks on: thematic lines, Inter-American Training Programme, specialized sites, newsletters, institutional publications, regional |
| Activities, special dates, Internet developments, information related to the OAS, the States and our strategic partners. |
| - Launching ZOOM platform which enables high-quality online communications. |
| Training Programme, websites, specialized sites, newsletters, institutional publications, regional activities, special dates, Internet developments, information related to the OAS, the States and our strategic partners. |
| - Editing and filming audiovisual products and campaigns that strengthen the IIN’s image on the social networks. |
Objective: To facilitate access to productions and experience in child-related issues with a rights-based perspective.

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<tr>
<th>2015-2019 Targets</th>
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| Half of the States send some content through the RIEC. | - Formalizing the appointment of communications liaison officers in six States: Bolivia, Colombia, Mexico, Panama, Paraguay and Uruguay, to form the Inter-American Communications Liaison Officer Network (RIEC for its acronym in Spanish).  
  - Developing “Culture and Rights”, an online area on the IIN’s website for the dissemination of artistic and cultural practices and prevention and promotion campaigns related to child rights. | - Enter into conversations with the member States of the Directing Council in order to make official the appointment of liaison officers as part of the RIEC.  
  - Update the “Culture and Rights” online area. |

Other Actions:
- Conduct research on current campaigns to promote, prevent and protect the enjoyment of child rights and actions relating work on child rights to cultural, recreational and/or artistic activities in any of their branches (music, theatre, audio-visual competitions, cultural activities, play sessions, etc.).
- Continue to engage in research on promotion, prevention and protection campaigns for the enjoyment of child rights carried out by the States, and other actions that connect work on behalf of child rights with cultural, recreational and/or artistic activities in any of their branches (music, theatre, audio-visual competitions, cultural activities, play sessions, etc.).
Achievements

✓ We have reached our targets as regards the IIN’s visibility and its ongoing communication through the social networks.
✓ The publication on the social networks of IATP academic offerings and of the activities and events in which the IIN takes part, constitute the most far-reaching content on the social networks and generate the most actions on the part of our followers.
✓ We have recovered and maintained the twice-yearly regularity of the IIN-fancia newsletter and received contributions of a high technical and academic quality.
✓ The IIN has a consolidated team in the communications area, which makes it possible to support and disseminate the activities carried out by the various areas, as well as to design a number of low-cost communication products.

Obstacles

✓ A poor response from the States in the matter of appointing liaison officers to RIEC.
✓ The obsolescent equipment and technical resources, which we have succeeded in reversing in recent years.
STRENGTHENING THE RELATIONSHIP WITH THE COMMITTEE ON THE RIGHTS OF THE CHILD AS THE BODY CREATED BY THE CRC IN ORDER TO FOLLOW UP ON ITS IMPLEMENTATION IN STATES PARTY

Objective: To strengthen the IIN’s position as a Specialized Organization of the OAS in the area of childhood, regionally and internationally and, at the same time, to create linkage and become a regional reference point for the United Nations System.

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<td>Increase the visibility of the IIN and strengthen its relationships within the OAS, with subregional organizations, civil society and the United Nations System</td>
<td><strong>Within the OAS</strong></td>
<td>Continuing and strengthening coordination with the OAS, in an attempt to see this reflected in specific actions.</td>
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<td>- Institutionalizing 9 June as Americas Children and Youth Day, to be celebrated at the Permanent Council.</td>
<td>Increasing the IIN’s presence at Headquarters (Washington).</td>
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<td>- Coordinating with the rapporteur on the Rights of Children and presence in the IIN’s activities.</td>
<td>Continuity of actions initiated.</td>
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<td>- Implementing a project on “Guidelines for the empowerment and protection of child rights on the Internet in Central America and the Dominican Republic”, with SARE.</td>
<td>Strengthened relationship with the Committee on the Rights of the Child.</td>
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<td>- Developing consensus in the Permanent Council with regard to restoring the budget to levels prior to the decline suffered in the 2017 financial year.</td>
<td>Drafting new Action Plan with broad involvement of the States and children and youth organizations, and attempting to increase coordination with OAS structures.</td>
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<td>- Presence of the Secretary-General at the 92nd Regular Meeting of the Directing Council.</td>
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<td>- Work coordinated with the National Offices of the</td>
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<td>OAS.</td>
<td>Organization and celebration of 22nd Congress and 3rd Forum 2019.</td>
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<tr>
<td>- Coordinating with the <a href="#">ICW</a> in order to address the subject of children and gender.</td>
<td>Continuing policy of seeking agreements for activities included in the Action Plan.</td>
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<td>- Joining the Committee on Migration Issues of the OAS.</td>
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<td>- Joining the working group that is producing the OAS’s comprehensive project on the causes of migration.</td>
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<td>- Regular attendance at GARA as permanent observers. <strong>Since 2015.</strong></td>
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<tr>
<td><strong>Sub-regional organizations</strong></td>
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<tr>
<td>- Working agreements with the Niñ@sur Commission. The IIN provides advice on child participation.</td>
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<tr>
<td>- Joint activities with the IPPDH.</td>
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<tr>
<td>- The IIN has approached the Central American Integration System Secretariat (SICA).</td>
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<tr>
<td><strong>With the United Nations System</strong></td>
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<tr>
<td>- The IIN is involved in drafting General Comment Nº 19 of the Committee on the Rights of the Child, and has contributed a paper with technical inputs.</td>
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**Notes:**
- OAS = Organization of American States
- ICW = International Committee of Women

**Sub-regional organizations**

- Working agreements with the Niñ@sur Commission.
  The IIN provides advice on child participation.
- Joint activities with the IPPDH.
- The IIN has approached the Central American Integration System Secretariat (SICA).

**With the United Nations System**

- The IIN is involved in drafting General Comment Nº 19 of the Committee on the Rights of the Child, and has contributed a paper with technical inputs.
- Ongoing coordination with the Office of Marta Santos Pais.
  - V Cross-Regional Meeting for Advancing the Protection of Children from Violence (Estrasburgo, 2015).
  - VI Cross-regional Meeting for Advancing the Protection of Children from Violence (Estocolmo, 2016).
  - VII Cross-Regional Round Table on the Prevention and Elimination of Violence against Children (Manila, 2017).

- Participation in the regional survey on school bullying.

- Members of the Committee on the Rights of the Child present at meetings of the Directing Council and other activities.

- Inclusion of two adolescents from the CORIA Network as the Committee’s youth advisers for General Discussion Day of Discussion 2018 (The role of children in the defence of child rights).
- Ongoing dialogue with the Committee through Sara Oviedo and currently through Luis Pedernera.

- Invited to take part in cross-regional meetings organized by the Office of the United Nations Secretary-General’s Special Representative on Violence against Children: High-Level, Cross-Regional Round Table on the Prevention and Elimination of Violence against Children

- **Coordination with** UNICEF.

- Agreement signed on cooperation with IOM. Delivery of a joint course on migrant children.

**With Organized Civil Society**

- Strengthened participation in the Global Movement for Children for Latin America and the Caribbean - GMC-LAC.

- Working agreements with a number of regional organizations: ICMEC; ECPAT; SOS Children’s Villages; Marist International Solidarity Foundation; World Vision International, Dominican Republic; Network of Children and Adolescents with Primary Caregivers Deprived of Their Liberty - NNAPEs; Child Help Line International - CHI; Hemispheric Network of Parliamentarians and Former Parliamentarians for
| Early Childhood; World Organization for Early Childhood Education - OMEP. |
|---|---|
| **With State Agencies** | |
| - Agreement signed with the Uruguayan International Cooperation Agency, AUCI | |
| - Cooperation agreement on training in “protagonist participation” with Paraguay’s National Childhood Secretariat (SNNA). | |
| - Argentina’s collaboration in the “Inter-American Programme on Cooperation to Prevent and Remedy cases of International Abduction of Minors by one of their Parents”. | |
| **Other Actions** | **- Continuity for communication policy.** |
| - Developing a communication policy. | **- Publication of Issues 6, 7 and 8 of the IIN-fancia newsletter.** |
| - Publication of *IIN-fancia* newsletter twice a year. | |
| - The IIN present as speaker at numerous events to which it is invited. | |
| - Request from Argentina to advise the Bicameral Commission for Childhood | |
Achievements

✓ The visibility of the IIN has increased as has recognition of it as lead agency for policies on children within the Inter-American System.
✓ Our work in coordination with the United Nations and Civil Society has maximized the impact of our actions.
✓ The incorporation of the IIN as permanent observer and technical support in Niñ@Sur activities enhances the target we had established.

Difficulties

✓ The increasing visibility of the IIN’s capacity has given rise to a very high number of requests for advice, applicants to courses and invitations to events, which it is becoming very difficult to address with our reduced technical team and without an increase of resources on the horizon.
Objective: To assist the States technically in training public officials and professional practitioners in various issues related to child rights.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
</table>
| Enrolment in the IIN’s courses reached 2000 participants | IATP Enrolments 2015 - First Semester 2018: 1816 enrolled, as follows: 2015 Regular yearly courses: 409 enrolments International Course on the Implementation of Comprehensive Policies for Early Childhood in Local Governments - Peru: 13 enrolments. Total: 422 2016 Regular courses - First Semester: 207 enrolments Regular courses - Second Semester: 258 enrolments CSEC, Special Delivery: 100 enrolments Blended course on the Promotion of Child Participation (agreement with Paraguay): 35 enrolments Total: 600 persons 2017 Regular courses - First Semester: 171 enrolments Regular courses - Second Semester: 255 enrolments Child Participation (agreement with Paraguay): 26 enrolments | Implement the regular IATP courses.  - Publicize the IATP courses offered via all of the IIN’s means of communication.  - Work together with the States, through the Directing Council, on the call for and selection of participants.  - Select applicants through an open call.  - Conduct course tutoring.  - Draft IATP Annual Management Report.  - Maintain the courses offered in English (3).  - In addition to the regular courses, determine, design and implement other courses (online or blended) according to the Action Plan’s priorities or at the
<table>
<thead>
<tr>
<th><strong>CORIA Online Workshop:</strong> 15 children and teenagers</th>
<th><strong>Total:</strong> 467 persons</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2018</strong></td>
<td></td>
</tr>
<tr>
<td>Regular courses - First Semester: 163 enrolments</td>
<td></td>
</tr>
<tr>
<td>Child Participation (agreement with Paraguay): 37 enrolments</td>
<td></td>
</tr>
<tr>
<td>Early Childhood (agreement with SENAF, Argentina): 45 enrolments</td>
<td></td>
</tr>
<tr>
<td>CORIA Online Workshop: 16 children and teenagers</td>
<td></td>
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<tr>
<td>RIAMUSI Course, Dominican Republic: 28 enrolments.</td>
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<tr>
<td>RIAMUSI Course, Panama: 35 enrolments.</td>
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<tr>
<td><strong>Total:</strong> 327 persons</td>
<td></td>
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</tbody>
</table>

**Other Actions**

- Coordination with Mercosur’s Institute for Human Rights Public Policy (IPPDH) in order to contribute to its training efforts:
  
  - 2017: content was produced and tutoring conducted for a thematic module on Child Rights and Public Policy, within the framework of its “International Course on Human Rights Public Policy”. 2018: support for the thematic module on Child Participation within its course on “Policies for Children and Human Rights”.
- Coordination with SOS Children’s Villages

- Continue coordinating with Mercosur’s Institute for Human Rights Public Policy (IPPDH) in order to join efforts to propose training in the lines prioritized in the Action Plan.
International for the joint design and implementation of a course on “Violence and Child Rights... Building Peaceful Environments”, which was first delivered in 2017 and became part of the IATP’s regular supply of courses as from 2018.

- Coordination with the International Organization for Migration (IOM) for the joint design and implementation of a Specialized Course on the Rights of Migrant Children, first delivered in 2018 and to become part of the IATP’s regular supply of courses as from 2019.

<table>
<thead>
<tr>
<th>The courses offered in English have tripled</th>
<th>The IATP’s regular supply of courses includes three courses in English.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>- The period began with the course on Introduction to Child Rights, to which two further courses were added: Protecting Child Rights in Emergencies and Disasters (as from 2016), and International Child Abduction (as from 2017).</td>
</tr>
</tbody>
</table>

| 225 States received courses               | - 38 States received IATP courses during the period 2015 - First Semester 2018: Antigua and Barbuda, Argentina, Austria, Barbados, Belize, Belgium, Bolivia, Brazil, Canada, Chile, Colombia, Costa Rica, Cuba, Dominica, Dominican Republic, Ecuador, El Salvador, France, Grenada, Guatemala, Haiti, Honduras, |
Jamaica, Mexico, Nicaragua, Panama, Paraguay, Puerto Rico, Peru, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines, Spain, Suriname, Trinidad and Tobago, United States, Uruguay, Venezuela.

**Objective: To promote agreements with the States for the methodological transfer and installation of national capacity to deliver courses.**

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
</table>
| Six States develop national course systems based on the IIN Platform. | - A process for the transfer of training capacity was developed in 2015 in the State of **Peru**, through its General Directorate for Children of the Ministry for Women and Vulnerable Populations.  
- IIN-OAS offered its Educational Platform and course materials for “*Introduction to Child Rights*”, revised and adjusted to the reality of Peru, including data on childhood and the State’s programmatic supply. We worked with the eight technical experts who were to function as tutors. The course was delivered for the first time, with the support of IIN-OAS and the participation of a total of 58 persons. | - Promote the installation of national training systems in States that request it and/or those with which we enter into agreements and compensatory measures.  
  - Continue working with the State of Ecuador to establish a national training system on the Sexual Exploitation of Children, together with the local representative of ECPAT International.  
  - Resume work with Mexico in order to continue training trainers. |
- The experience was replicated in 2016. With the MIMP’s course on “Rights and Public Policies in Childhood and Adolescence”, with the logistic and technical support of the IIN-OAS, **428 persons** were trained, in 4 different course sessions of 4 weeks each. Finally, in 2017, 4 sessions of the course were delivered, with a total of 428 participants.

- The process of transferring training capacity to the State of **Mexico** was initiated in 2017, through the DIF. The State was awarded a larger number of places for the regular course on "Introduction to Child Rights", in order to include six persons with whom we would be working on adjusting the content to the Mexican reality, and with a view to their acting as tutors in the future. Three of these persons completed the course successfully. The process of identifying and forming the team of tutors was interrupted by the State.

- In 2018 we carried out the transfer of training capacity with the Under-Secretariat for Early Childhood of the National Secretariat for Childhood, Youth and Family, of **Argentina’s** Ministry of Social Development.

- During the first semester, we delivered a special
version of the course on “Comprehensive Policies for Early Childhood with a Rights-Based Perspective”, for 45 SENAF officials. Among the persons who complete the course successfully, we shall select a number of tutors who will replicate the course to the remaining 80 members of the Secretariat during the second half of the year.

| Objective: To promote knowledge and awareness of the Inter-American System and its reality in matters of child rights to advanced |
students and/or professionals in the region.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
</table>
| Coordinate with the OAS’s Internship Programme in order to include interns during the periods of the programme. | - Ongoing contact with the Internship Programme of the OAS’s Department of Human Resources, with a view to receiving interns during the three working periods that make up the programme (February-May, June-August, September-December).  
  - During the September 2015 - October 2018 period, we received 16 interns through the Programme, from: Argentina, Chile, Colombia, Ecuador, Puerto Rico, Mexico, Uruguay, Venezuela.  
  - In 2016 we formalized the IIN’s Internship Programme, which currently takes place in two annual periods: April - July and August - November.  
  - From that time and up to October 2018, we received 14 interns through this Programme, from: Brazil, Chile, Ecuador, France, Uruguay and Venezuela | - Maintain ongoing contact with the OAS’s Internship Programme and select interns by this means, according to the needs of the Institute in relation to human resources for each period.  
  - Implement the IIN’s own programme in order to incorporate interns during its two periods and select interns according to the needs of the Institute in relation to human resources for each period.  
  - Internships take place.  
    • Induction of interns in the Institute and its field of work.  
    • Jointly determine the internship objectives.  
    • Support each intern during his/her internship. |

Objective: To promote the ongoing training of the IIN’s technical team in issues deemed relevant to the development of the current Action Plan.
The IIN has a technical team trained to develop an Action Plan with a rights-based perspective, a gender-sensitive approach and an intercultural focus.

Internal training activities carried out and/or planned:

- Seminar on “Gender and Childhood Policies”, delivered as a result of an agreement between El Salvador’s National Council for Childhood and Adolescence (CONNA) and the IIN (July, 2016).


- Lecture on: *The Situation of Children in the Americas*, by Luis Pedernera (member of the Committee on the Rights of the Child) and Victor Giorgi (Director General of the IIN-OAS) (May, 2018).

- Discussion on: *Migration and Childhood*, delivered by Pilar Uriarte (UDELAR) and Alba Goycochea (IOM) (August, 2018).

- Discussion on: *Children and Digital Environments*, delivered by Andrea Urbas, Chicos.net (August, 2018).

- Discussion on: *Childhood and Gender* (November 2018).

- Promote training activities for the IIN’s technical team in order to improve institutional practices.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>The IIN has a technical team trained to develop an Action Plan with a rights-based perspective, a gender-sensitive approach and an intercultural focus.</td>
<td>Internal training activities carried out and/or planned:</td>
<td>- Promote training activities for the IIN’s technical team in order to improve institutional practices.</td>
</tr>
</tbody>
</table>

**Achievements**
The IIN’s accumulated experience was consolidated in 2015 in the **Inter-American Training Programme (IATP)**. This involved: designing the aesthetics of the Programme and for each course; determining the general criteria for all of the courses; drawing up the Regulations for the Inter-American Training Programme; producing and implementing a data sheet for each attendee, as well as a Letter of Commitment, as part of the selection process requirements.

By 2018, the IATP included a **regular yearly offering of 13 courses**, as well as **special courses** developed in response to specific requirements of the States or other organizations. This range of courses became consolidated and even increased, despite the budgetary restrictions.

The States became more heavily involved in the process of selecting the candidates, and responsible for drawing up a list of candidates according to priority for participation.

Agreements of cooperation entered into, including training, with the following institutions: SOS Children's Villages International, Asociación de Psicopatología y Psiquiatría de la Infancia y la Adolescencia en Uruguay (APPIA), Corporación Gabriela Mistral (Chile), Christian Children's Fund of Canada, Fundación Gabriela Mistral, Marist International Solidarity Foundation, Instituto Nacional de Inclusión Social Adolescente (INISA-Uruguay), Plataforma NNAPESS (children and teenagers with primary caregivers deprived of liberty).

Coordination with other institutions for the joint design and implementation of courses: SOS Children's Villages, a course on “**Violence and Children’s Rights... Building Peaceful Environments**”; International Organization for Migration, a course on “**Migrant Children**”.

Addressing and responding to the special training needs of the following States: Argentina, Bolivia, Ecuador (special version of the course on CSEC); Peru and Paraguay (blended course on the Promotion of Child Participation).

Experiences in the transfer of capacity for the installation of national training systems in: Argentina, Mexico and Peru.

**Difficulties**

The customized tutorial system involves many working hours for the technical lecturers responsible for the courses.
Despite modifications and adjustments, the selection criteria have not been sufficient to achieve a lower drop-out rate, particularly in distance courses where there are no local coordinators.
**STRENGTHENING THE DIRECTING COUNCIL**

**Objective:** To strengthen the capacity of the States and governing bodies in the sub-region to protect the rights of children and youth.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
</tr>
</thead>
</table>
| The number of States taking part in the IIN’s activities increases.              | - A full-time member of staff is appointed to handle coordination with the CARICOM States.  
  - In August 2018, a part-time consultant is appointed to support the coordination of the participation of the Caribbean States.  
  - We are working in close collaboration with OAS offices in the member States, in order to disseminate the activities involving the CARICOM States in the activities of the IIN.  
  - The 92nd Meeting of the Directing Council was held in Bridgetown, Barbados, on 18 - 19 September 2017; this was the first time a Directing Council meeting was held in a CARICOM State. It was attended by: 18 States, the Secretary General of the OAS, the minister in charge of the governing body of the host country, and Marta Santos Pais, the United Nations Secretary-General’s Special Representative on Violence against Children. | - 22nd Pan American Child Congress and Pan American Child Forum.  
  - We are planning to consult the CARICOM States regarding their views on the use of this participation tool.  
  - Initiating online discussions and planning via the digital platform. Three Discussion Sessions on subjects such as:  
    - The status of child participation in the Caribbean.  
    - Project on psycho-social support.  
    - South-south cooperation possibilities.  
    - Other opportunities for multilateral projects. |
Establish representatives to the DC as a liaison between the IIN and their respective countries during periods between meetings

- The Prime Minister of Barbados hosted a reception at his official residence in honour of the IIN delegations.

- This make it possible to identify and prioritize needs arising in the States in the sub-region.

- A request was received for an online communication platform between the CARICOM States, the United States and Canada, which was duly launched in July 2018. The platform is complemented by the Zoom system for online meetings.

- Articles by authors from CARICOM States were published and circulated in two issues of the IIN’s newsletter in 2016.

- There are focal points in the 14 CARICOM States and 7 States have appointed a principal representative:
  - Barbados
  - Dominica
  - Haiti
  - Jamaica
  - Saint Lucia
  - Suriname
  - Trinidad and Tobago

- The CARICOM States were invited to join the call for

- Promoting official appointments in all of the CARICOM States, and in at least 3 additional States, of representatives to the Directing Council.
short stories and photographs, inviting children to present their vision of their rights, in celebration of the Institute's 90th anniversary. None of the CARICOM States responded to this invitation.

- With its installed capacity, the IIN has tripled the number of courses offered in English:

- Training is offered to 25 public officials and 10 members of civil society per course, a yearly total of 35 x 3 places.

- CARICOM included in courses offered to train young correspondents. Trinidad and Tobago is part of the group of young correspondents 2017 (CORIA).

- In April 2018, we issued a call to CORIAs for courses in English, which was not taken up by the CARICOM States.

- We are planning a pilot with the specific purpose of obtaining feedback on this training in English.

- We anticipate continuing this offer in 2019:
  - Introduction to Child Rights.
  - Protecting Child Rights in Emergencies and Disasters.
  - Civil Aspects of International Child Abduction.

- We shall build on the outcomes of the 2018 pilot consultation regarding the CORIAs.
Achievements

✓ Coordination with OAS National Offices allowed the IIN to achieve a better approach to the national authorities in each State.
✓ Conducting the Meeting of the Directing Council in Barbados underscored the serious commitment of the State and during the preparation period it was possible to include a significant number of States in prior discussions regarding materials and documents.
✓ A need was identified for a platform to facilitate communications and the sharing of documents; it was duly implemented and launched.
✓ The courses offered in English was the activity that saw the greatest involvement of the States in the sub-region.

Difficulties

✓ The hurricanes that struck a number of islands in the region contributed to the reduced attendance of the States to the Meeting of the Directing Council.
✓ The scarcity and slow response of “focal points” to the IIN’s communications hinder the progress of the processes.
✓ There appears to be a gap between the needs expressed by States of the Caribbean and their response to specific offers implemented by the IIN.
**C) ISSUES RELATED TO OTHER MANDATES OR PRIORITIZED BY SUBREGION**

**INTERNATIONAL CHILD ABDUCTION**

Objective: To strengthen the capacity of the States in the “prevention, legal treatment and rehabilitation of victims by means of national systems for the implementation and application of the conventions” (Component 1 of the “ICA Programme”).

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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<tbody>
<tr>
<td>The central authorities in eight States have appropriate operating manuals to address ICA cases.</td>
<td>- Technical assistance has been provided to produce procedure handbooks for the central authorities of: Costa Rica, Ecuador, Honduras and Mexico (technical assistance to Mexico is ongoing).&lt;br&gt;- A Sub-Regional Meeting held with the Central Authorities of Costa Rica, El Salvador, Guatemala, Honduras, Mexico, Dominican Republic and Panama.&lt;br&gt;- A Subregional Meeting is planned for late October, with the Central Authorities of Bolivia, Colombia, Paraguay and Peru, in cooperation with ICMEC and the Ministry of Justice of Ecuador.</td>
<td>- Produce at least one operating manual for the central authority of one of the member States.</td>
</tr>
<tr>
<td>Website updated and eight States have circulated information on the subject.</td>
<td><strong>Fulfilment</strong>&lt;br&gt;- During this reporting period there have been a number of updates to the information provided, in particular with reference to the central authorities. At the time of writing, the website’s graphics and, as a result, the information available, are being updated.&lt;br&gt;- Communication materials have been produced for</td>
<td>- Website maintenance with updated information.&lt;br&gt;- Online communication material to be produced for the central authorities of member States in which operating manuals are produced.</td>
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</table>
the Central Authorities of Costa Rica, Ecuador and Honduras.

- Content has been developed to be circulated over the IIN’s social networks and to be shared with other users through the networks.

<table>
<thead>
<tr>
<th>80 funcionarios de 8 Estados participaron del curso.</th>
<th>Fulfilment</th>
<th>- Deliver the 2019 version of the course in Spanish and in English.</th>
</tr>
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<tbody>
<tr>
<td>Fulfilment</td>
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<tr>
<td>- The course was adapted to be delivered in English-speaking countries.</td>
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<tr>
<td>• <strong>2015.</strong> 36 people from 9 States (Argentina, Chile, Colombia, Ecuador, El Salvador, Guatemala, Paraguay, Peru and Uruguay). <strong>Course delivered in Spanish.</strong></td>
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<tr>
<td>• <strong>2016.</strong> 43 people from 11 States (Argentina, Chile, Colombia, Ecuador, El Salvador, Guatemala, Mexico, Panama, Paraguay, Peru and Uruguay). <strong>Course delivered in Spanish.</strong></td>
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</tr>
<tr>
<td>• <strong>2017.</strong> 37 people from 16 States (Argentina, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Paraguay, Peru and Uruguay). <strong>Course delivered in Spanish.</strong></td>
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<tr>
<td>• <strong>2017.</strong> 8 people from 4 States (Barbados, Belize, Canada, Mexico). <strong>Course delivered in English.</strong></td>
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<tr>
<td>• <strong>2018.</strong> 35 people from 14 States (Argentina, Brazil, Bolivia, Chile, Colombia, Costa Rica,</td>
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</table>
Dominican Republic, Ecuador, El Salvador, Mexico, Panama, Paraguay and Uruguay). **Course delivered in Spanish.**

- **2018.** 7 people from 3 States (Barbados, Canada, Suriname). **Course delivered in English.**

**Achievements**
- ✓ As this line of work is supported by extra-budgetary funds contributed by the Republic of Argentina, it has been possible to maintain continuity.
- ✓ Our connections with ICMEC have led to increased capacity for action and enabled us to carry out more far-reaching events.

**Difficulties**
- ✓ This line of work is dependent on the yearly contribution made by the Republic of Argentina.
**MIGRANT CHILDREN**

**Objective:** To promote the rights of migrant children, especially those who are unaccompanied.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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</table>
| Protocols were produced, validated and disseminated for the care and protection of migrant children. | - A survey of existing protocols was conducted in Costa Rica, El Salvador, Guatemala, Honduras and Mexico.  

- Support was initiated for the production by Brazil’s National Secretariat for Child Rights of a protocol for the comprehensive protection of migrant children: “protocolo de protección integral a niñas y niños en contexto migratorio transnacional”, and to facilitate the Guatemala-Mexico binational protocol and Guatemala’s protocol and its additional tools, developed in cooperation with IIN within the framework of the CIDA-IIN-OAS Project.  

- A seminar was held together with other institutions, with the main purpose of analysing the impact of the Inter-American Court’s Advisory Opinion OC-21/14, which led to the “Declaration of Montevideo to follow up and support Advisory Opinion OC/21, for its effective implementation”. To date, this initiative has 94 accessions.  

- It was incorporated into the IIN as part of the Inter-American Programme for the Promotion and | - Support provided to Brazil’s National Child Rights Secretariat in developing its comprehensive protection for migrant children protocol: “protocolo de protección integral a niñas y niños en contexto migratorio transnacional”. |
Protection of the Human Rights of Migrants, Including Migrant Workers and their Families, and was maintained, with the submission of a yearly report and working meetings with the Committee on Migration Issues (CAM).

- Coordination links were established with the International Organization for Migration (IOM), in order to add the IIN to the process being pursued by that organization in the region. In the context of the Regional Conference on Migration, the IOM has developed Regional Guidelines for the Comprehensive Protection of Migrant Children, as well as other guidelines or protocols that have already been validated by technical experts and the authorities (deputy ministers) of the RCM.

- The IIN took part in the panel on “Children, Youth and Migration” at the 6th Meeting on Migration and Citizenship, “Migration Policy: Concrete Answers”, held on 11 August 2016, in Uruguay.

- The IIN attended the Regional Forum on “Challenges and Connections in the face of Internal Displacement and Migration in Mexico and Central America”, held on 17 and 18 April 2018.

- The IIN participated in the seminar on migrant
| 2 processes initiated to bring about cooperation. | **Fulfilment**  
- The States were consulted on issues and processes regarding which they might require cooperation and those on which they are able to provide technical assistance. The results of the consultation were synthesized in a report, from which possible cooperation links between Brazil and Costa Rica emerged.  
- The IIN put Brazil and Costa Rica in contact with each other and information about Costa Rica's protocols was shared. As part of the EUROsociAL+ project, which will enable it to produce the protocol mentioned above, Brazil indicated that Costa Rica was a country whose experience in Latin America was worth learning about. Costa Rica took part in the international seminar on migrant children organized by Brazil in September 2018. |  
| 80 officials involved in these issues, from 8 different States, | **Fulfilment**  
- Develop the 2019 version of the course. |
attended the course. - A specific agreement of cooperation was entered into with the IOM in order to produce the contents of the course jointly.

- Work was done on the educational design of the course to be delivered during 2018.

Achievements

✓ Coordination has been maintained with the OAS’s Committee on Migration Issues.
✓ The number and significance of the events to which the IIN has been invited reflects its visibility as an institution working on these issues.
✓ The agreement with IOM and the delivery of the course as a joint activity opens up opportunities for future coordinated action.
**PROMOTING CHILD RIGHTS IN NATURAL DISASTER RISK MANAGEMENT**

**Objective:** To strengthen the technical capacity of the States in designing and/or improving public policy for child care in disaster emergencies, with a rights-based approach.

<table>
<thead>
<tr>
<th>2015-2019 Targets</th>
<th>Fulfilment</th>
<th>Actions for 2019</th>
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</table>
| At least 100 officials from 10 States trained in the specific features of providing care to children and youth in DRM and in the application of the policy framework and its guides, | - From 2015 to 2017, **98 persons** from **15 States** enrolled in the course. Argentina, Brazil, Chile, Colombia, Costa Rica, Dominican Republic, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Panama, Paraguay, Peru and Uruguay.  
  - As from 2016, the English version of this course has been added to the IATP’s regular supply of courses, and a total of **36 persons** from **12 States** enrolled in 2016 and 2017: Barbados, Belize, Canada, Dominica, Grenada, Jamaica, Mexico, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and the Grenadines, Trinidad and Tobago.  
  - Dissemination of the policy framework and its guides for the Promotion and Protection of the Rights of Children.  
  - Production of a project on: “Children and Adolescents in Emergency and Disasters: Training for Psycho-Social Support”. In response to the needs raised by the CARICOM States and efforts for funding. | - Deliver course on “Protecting Children’s Rights in Disaster Risk Management” in Spanish and in English.  
  - Provide continuity to efforts to find funding for the project before the OAS projects committee.  
  - Continue the dissemination of the Technical Guide.  
  - Strengthen the issue of child participation in the different phases of the process of preventing and facing natural disasters. |
### Other Actions

- **Coordination** initiated with Peru to train personnel.

- **Participation** through a central conference: Protecting child rights in catastrophes or natural disasters; the IIN’s perspective, at the 2nd International Seminar on controlling disaster risk. A perspective from childhood and adolescence - Medellín, Colombia, 23 and 24 November 2017.

### Achievements

- The main achievement in this area has been being able to provide continuity to the course and translate it into English; this enabled us to greatly exceed our goal.

### Difficulties

- The budget cuts and the loss of jobs at the IIN determined that we now lack a specialist in the subject.
III. FINANCIAL REPORT

Part I. Budget for 2018

Funding for the Inter-American Children’s Institute derives mainly from two sources: 1) The Regular Fund and 2) Specific Funds.

The allocation of funds for 2018 was as follows:

Table 1. IIN’s General Budget

<table>
<thead>
<tr>
<th>Type of Fund</th>
<th>Amount (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular Fund – Obj. 1 (staff OAS)</td>
<td>469,400</td>
</tr>
<tr>
<td>Regular Fund – Obj. 2 to 9</td>
<td>593,000</td>
</tr>
<tr>
<td>Sub-Total Regular Fund</td>
<td>1,062,400</td>
</tr>
<tr>
<td>Sub-Total Specific Funds</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>Total Funds</strong></td>
<td><strong>1,067,400</strong></td>
</tr>
</tbody>
</table>

Regular Fund

- The regular fund approved for 2018 was for USD 1,062,400.
- Object 1, which corresponds to “Staff” (OAS personnel), amounts to USD 469,400.
- The budget allocated to objects 2 to 9 amounts to USD 593,000 and represents the regular fund resources that the IIN has available for contracts, operating expenses, technical missions, outreach materials, among others.

Table 2. Specific Funds executed and to be executed in 2018

<table>
<thead>
<tr>
<th>Execution Period:</th>
<th>Cooperating Agency</th>
<th>Thematic Area</th>
<th>Amount (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>Republic of Argentina</td>
<td>International Child Abduction.</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>5,000</strong></td>
</tr>
</tbody>
</table>

1 Object 2, according to the OAS’s nomenclature, corresponds to Staff Benefits; object 3, Grants; 4, Travel; 5, Documents; 6, Equipment; 7, Buildings; 8, Contracts; and 9, Other. This budget allocation is used for the Institute’s regular operations. The provision allocated to Object 1 corresponds to OAS Staff salaries.
The funds that the Republic of Argentina remits annually to the IIN for work in the field of International Child Abduction (ICA), amounting to USD 5,000, were once again received as a result of representations made to the Ministry of Foreign Affairs of Argentina.

**Budget for Objects 2 to 9**

The total resources currently allocated to items 2 to 9 amount to USD 593,000. The amounts executed and our projections at the end of the current financial year show the following distribution:

**Table 3.** Execution and projection of expenditure in objects 2 to 9, 2018.

<table>
<thead>
<tr>
<th>Items</th>
<th>Amount - USD</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contracts</td>
<td>398,135</td>
<td>67.1%</td>
</tr>
<tr>
<td>Buildings and operating expenses</td>
<td>63,200</td>
<td>10.7%</td>
</tr>
<tr>
<td>Technical missions</td>
<td>91,836</td>
<td>15.5%</td>
</tr>
<tr>
<td>Printing and translations</td>
<td>32,000</td>
<td>5.4%</td>
</tr>
<tr>
<td>Others</td>
<td>7,829</td>
<td>1.3%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>593,000</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

**Chart 2** Percentage distribution per item (objects 2 to 9)
### Resources contributed by other institutions without monetary transfers

**Table 4.** Contributions without transfer of resources for the IIN’s technical assistance in various fora and activities. September 2017 - August 2018

<table>
<thead>
<tr>
<th>Activity</th>
<th>Estimated Amounts (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>International Seminar on “Challenges posed by new intervention models for children in 21st century society”. Funding received for two members of the IIN’s team by the Municipality of Montepatria, Chile. October 2017</td>
<td>2,900</td>
</tr>
<tr>
<td>Attendance at ALAMFPYONAF’s 9th Childhood and Family Congress. The organization financed the mission of one member of IIN. Chile. November 2017</td>
<td>1,300</td>
</tr>
<tr>
<td>Presentation of the report on the Connect@s Project, relating to child protection and access to rights for children using the Internet. Spanish Cooperation financed the DG’s mission to Washington. March 2018</td>
<td>2,500</td>
</tr>
<tr>
<td>Seminar on Bullying in School: Prevention and Awareness-Raising The Government of Mexico financed the passage and per diem for the IIN’s DG. March 2018</td>
<td>1,800</td>
</tr>
<tr>
<td>Conference on national child rights protection systems. SIPINNA provided funds for passages and per diem for the DG of the IIN. Mexico. April 2018</td>
<td>2,000</td>
</tr>
<tr>
<td>Sub-regional workshop on migration. Mexico’s National Human Rights Commission provided funds and per diem for one of the IIN’s team members. April 2018</td>
<td>1,500</td>
</tr>
<tr>
<td>Ninth International Congress on Disability. Medellín. Support from the University of Medellín, covering passages and per diem for one person. May 2018</td>
<td>1,700</td>
</tr>
<tr>
<td>Conference on Natural Disasters. Medellín, Colombia Funding for passage and per diem for one member of the IIN’s team provided by ICBF. June 2018</td>
<td>1,800</td>
</tr>
<tr>
<td>Mission to the Dominican Republic for the implementation of cross-generational networks for the protection of child rights. World Vision financed the DG’s passage and per diem. May 2018</td>
<td>2,000</td>
</tr>
<tr>
<td>International summit on child protection in travel and tourism. ECPAT and Colombia’s Ministry of Tourism provided funds for one member of the IIN’s team to attend. June 2018</td>
<td>1,600</td>
</tr>
</tbody>
</table>
World Vision financed the working mission of two members of the IIN’s team for the implementation of cross-generational networks for the protection of rights in the Dominican Republic. May 2018 3,000

The UN financed the mission of one member of IIN to the 8th High-Level Regional Roundtable on the Prevention and Elimination of Violence Against Children. May 2018 5,000

Workshop on healthy development in environments free from violence. Paraguay’s Childhood Secretariat financed the passages of two members of IIN. Villarrica, Paraguay. June 2018 1,300

Workshop with the government of Costa Rica and family and children’s courts on International Child Abduction. Costa Rica’s National Children’s Board funded workshops and logistics for these activities. July 2018 2,000

The International Organization for Migration (IOM) cooperated with a course on Migrant Children, which is part of the IIN’s Inter-American Training Programme. 2,000

The Marist International Solidarity Foundation financed consultancy and working missions in the area of preventing and eradicating violence in children’s daily settings. 13,000

SOS Children’s Villages provided funds for the pedagogical support of the course on violence against children, as part of the IIN’s Inter-American Training Programme. 3,000

Total 48,400

II. The budget in perspective

In recent years, the IIN’s overall budget has been close to one million dollars per year, with the exception of 2017, when the regular budget suffered a steep reduction of close to 33% compared to the previous year. This entailed a drop which exceeded the average rate of decline in the overall budget of the OAS, thus reducing the IIN’s share in the organization’s total budget from 1.27% to 0.98%. In view of such a scenario, it became necessary to resort to the Institute’s capital funds, which amounted to USD 76,900.

During the work carried out in 2017, it was a priority for the Office of the Director General to recover the budget amounts lost and we succeeded in obtaining approval for an increase of 49% for 2018. We thus avoided the consolidation of these critical budgetary restrictions and recovered our working platform, in relation to both human resources and operating expenses for missions and outreach materials.
Chart 3  Budget evolution of the IIN (regular fund) (thousands of USD)

Produced by IIN. Source: OAS

Chart 1  Evolution of specific funds

Funding through specific funds (USD)

- Protection on the Internet, World Vision
- Central America, Internet inclusion (Spain-AECID)
- International Child Abduction (Argentina)

Source: IIN
The following agreements should be noted with regard to specific funds:

➔ In 2016 and 2017, the IIN coordinated with the Department of Social Inclusion, Secretariat for Access to Rights and Equity (SARE, OAS) the execution of the project on *Guidelines for Empowerment and Protection of Child Rights on the Internet in Central America and the Dominican Republic*. The Spanish Agency for International Development Cooperation (AECID) was the cooperating institution. The project closed in 2017 and the sum actually executed by the IIN in both years amounted to USD 50,500.

➔ In 2017 the IIN received funding from the NGO World Vision within the framework of a joint project that aimed to raise awareness and provide training in the promotion and protection of children’s rights in the use of the Internet, in the Dominican Republic. The NGO contributed USD 12,500 to the implementation of this project by the IIN.

➔ The funds that the Republic of Argentina remits to the IIN for work in the field of International Child Abduction were once again received in 2018 as a result of representations made by the Office of the Director General to the Ministry of Foreign Affairs of Argentina. The sum continues to amount to USD 5,000 yearly.

**Recovery of the IIN’s staff roles**

We are currently still involved in taking measures to recover the IIN’s staff positions with the purpose of providing the agency with greater stability in terms of its personnel. These positions include a P2 in the Area for the Promotion and Protection of Rights and a G6 for the Director General’s Office Secretariat.

There is a renewed risk of budget cuts for 2019, which implies the need to make representations before the Ministries of Foreign Affairs and Permanent Missions in order to prevent it.
IV. CONCLUSIONS

As this is the current management’s final report, we consider it important to emphasize the progress we have made, which we see as strategic, inasmuch as it strengthens our institutional capacity and the IIN’s impact in the region. This could constitute an input when the time comes to draft Action Plan 2019-2023, which must be presented by the new Director General and adopted by the Directing Council in 2019. In this line, we deem it appropriate to point out some lessons to be taken into account in future planning opportunities:

- We were able to confirm the value of the Action Plan and its structure based on targets as a management tool, in particular when facing critical situations which required making decisions. An example of this was the 33% budget cut during 2017. This slowed our rate of progress towards some of our targets; however, we were able to keep working on all of our lines, as well as to maintain our technical team. Which, in turn, enabled us to accumulate knowledge and experience, which strengthened the IIN and its image in the region. The number of activities and outputs achieved, in line with the Plan’s targets, confirm its value as a roadmap that guides our actions in the various lines of work.

- The cuts to our financial resources made it necessary to seek new ways of working and funding our activities. Communication technologies were used to the utmost, with distance meetings, discussions and conferences without the need for people to travel. At the same time, many of the activities were jointly funded by the States or by strategic partners.

- While the dynamics of the situations involving child rights in the region are changeable, the introduction of new topics was always carried out with reference to their traceability regarding our targets as defined for 2019. When drafting the new Plan, we suggest that these targets be determined with greater precision and in keeping with our institutional capacity and resources.

- The structure of the Action Plan, with clearly identifiable objectives, activities and targets, enabled us to submit a yearly rendering of accounts to the Directing Council, on the basis of objective information, while also providing opportunities to agree on an Operating Plan for each year. This form of planning and reporting based on results is a step that should be taken into account and improved in future plans.

Among the achievements we have already mentioned in this report, there are some that stand out for their strategic value, and for placing the IIN in a position where it can attain new achievements in the short and medium term.

- In the first place, repositioning the IIN as a lead agency in the region as regards policies for children and youth, for the United Nations system, Organized Civil Society and within the OAS itself.
- The quality and relevance of the training offered to human resources, together with its diverse formats and ongoing dialogue with the States have made it possible to understand their needs clearly. This explains the increasing demand for courses, year after year, not only in the open calls but also for courses delivered as a result of working agreements with the States that request them, which take on different levels of joint organization.
- The IIN has been working intensively on protecting, promoting and exercising the right to participation. This has enabled us to develop methodological tools and conceptual material, and promote the organized participation of children and youth in different venues, among them, in institutions such as the IIN, OAS and the Niñ@sur Commission. The institutionalization of child participation in the Permanent Council of the OAS and the Directing Council of the IIN is only one of the indicators of this process. Today, the IIN has a number of different networks of organized children and youth in the region, which makes it possible to conduct surveys and compile inputs with relative ease and speed.

- Establishing and consolidating a Communications Area granted the IIN a high level of visibility on the social networks. This made it easier to respond to our calls for participation, and facilitated the dissemination of activities and events; those conducted by the IIN itself, as well as those organized by the States and our strategic partners. The production of communication products (publications; videos; campaigns) increased in quantity and quality, despite our budgetary constraints.

- Adopting Target 16.2 of the SDGs as a focus for the line of action on the eradication of violence, positioned the IIN as regional pacesetter in this issue, and led to a number of coordination links regionally, and with the United Nations.